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Forward looking statements



Matters discussed in this presentation may constitute forward-looking statements. Forward-looking statements are statements that are not historical facts and that can be identified by words such as "believe", "expect", "anticipate", "intends", "estimate", "will", "may", "continue", "should", and similar expressions. The absence of these words, however, does not mean that the statements are not forward-looking.

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The information, opinions and forward-looking statements contained in this presentation speak only as at its date and are subject to change without notice.

Q1-2023 - Good start to the year

IPO completed

- ✓ Provides foundation for accelerated growth
- ✓ High-quality investors in the IPO

CRO business:

- ✓ Strong revenue growth: 19% y/y
- ✓ Solid earnings: 29% EBIT-margin

D&P business:

- Expansion of streaMLine platform to handle cyclic peptides
- Amylin peptide project for obesity progressing according to plan



The Gubra Hybrid Business Model

CRO Services

Specialized pre-clinical contract research and development services for the pharmaceutical and biotechnology industry.

Discovery & Partnerships

Discovery, design and development of peptide-based drug candidates with the aim of entering partnerships with pharmaceutical or biotechnology companies.

OPERATIONAL SYNERGIES





Gubra operates in the early stage of the value chain

PHARMA/BIOTECH VALUE CHAIN AND GUBRA'S FOCUS AREA **Clinical Development Discovery Pre-clinical Approval & sales Target ID & validation** Hit/lead generation **Lead optimization** Phase II Phase III Phase I Gubra's value chain focus Latest partnering point **CRO SERVICES DISCOVERY & PARTNERSHIPS** Specialised in the pre-clinical phase with a stronghold in metabolic and Several qualified candidates per year, yielding a strong pipeline with **OPERATIONAL** fibrotic diseases partnering potential **SYNERGIES**

IPO providing foundation for accelerated growth







CRO SALES -**GEOGRAPHIC EXPANSION**

~10%(1)



~50%(1)







~30%(1)



LIQUIDITY

GUBRA FUTURE





CRO business

Our CRO business

- Specialised in the pre-clinical phase with a stronghold in metabolic and fibrotic diseases
- Highly ranked translatable rodent models
- End-to-end digitised organisation
- Advanced 3D imaging technologies
- 15/20 Big Pharma Co's have been served at Gubra
- More than a CRO

OVERVIEW OF GUBRA'S DISEASE AREAS AND SERVICE OFFERING







(NASH)

Kidney (CKD)





(CVD)





2D Histology



(IBD)



(CNS)











ASSAYS & MOLECULAR PHARMACOLOGY







BIOINFORMATICS



BIOANALYSIS

LEVERAGING SOLID DATA AND KNOW-HOW

CRO business

Q1-2023 in summary

- Revenue up 19% y/y
- Growth across different disease areas
- Especially strong growth within:
 - NASH supported by industry late-stage clinical data in H2-2022 → positively affecting demand for Gubra's preclinical NASH models
 - Kidney Gubra has recently developed a large and mature kidney model catalogue → solid traction from big pharma to small biotech
- Gubra's newest category IPF models is also experiencing considerable interest
- Solid earnings with EBIT-margin of 29%





^{*} Adjusted for special items, which comprise IPO costs, cost recognition of share based incentive programs (non-cash impact) and cost related to Gubra Green.

Our Discovery & Partnership business (D&P)

- Discovery, design and development of peptide-based drug candidates
- Through our streaMLine platform we can:
 - Accelerate clinical candidate identification
 - Enhance potential for stronger patent protection
- Portfolio approach to partnering to balance risk/reward (early partnering)

Peptide hit molecule The streaMLine platform for drug discovery Parallelized in viro on ond OMC exploration Peptide streamLine Beyond the numbers game Automated data capture Automated data capture Clinical Candidate

The Gubra way of drug discovery

- Parallel optimisation of parameters: Activity, stability, selectivity and solubility
- Fewer cycles computational directed chemistry large peptide libraries fast cycle times
- Accelerated drug discovery (Gubra +1 year vs. conventional method of 2-3 years)

Gubra's R&D Pipeline



Healthy mix of internal & partnered programs



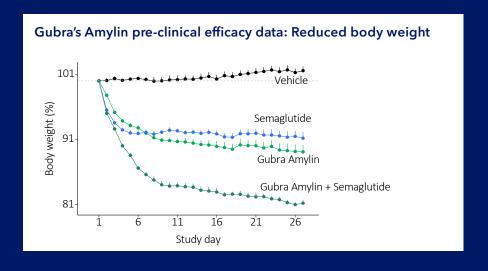
Q1-2023 in summary

- streaMLine platform expanded to also handle cyclic peptide drug candidates
- Progress also made to handle even more complex peptides such as macrocyclic peptides
- Financial results in line with expectations

Amylin

- Our most advanced discovery project the Amylin peptide for obesity - progressing according to plan
- Preclinical tox and safety pharmacology studies have been completed and will be concluded in Q2-2023
- CTA planned to be submitted in Q3-2023 and first patient expected to be dosed end of 2023





^{*} Adjusted for special items, which comprise IPO costs, cost recognition of share based incentive programs (non-cash impact) and cost related to Gubra Green.

Gubra Green

Nature Positive and Carbon Negative

Gubra Green

- We are investing 10% of pretax profit from Gubra A/S into Gubra Green on green initiatives
- Gubra Green is a fully owned subsidiary of Gubra A/S
- Significant investments made historically in converting farmland into forest and nature areas (e.g. planted 367,000 trees on the Danish island Langeland)
- An investment amount "Green Pool" of DKK 20 million remains to be invested into green initiatives

GUBRA GREEN

INVESTMENT FOCUS

- 90% OF RETURNS generated in Gubra Green will be transferred back to Gubra A/S
- PASSIVE INVESTMENTS ONLY to ensure that limited resources from Gubra A/S is spent
- who will also orchestrate Gubra
 A/S' CSR efforts
- FULL TRANSPARENCY
 as Gubra Green is reported as a separate segment

REFORESTATION AND BIODIVERSITY





REGENERATIVE BUSINESSES(2)









Financial outlook and guidance



	FY-2023 outlook	Mid-term guidance	Results Q1-2023
CRO Segment			
Organic revenue growth	10%	10% annually	19%
EBIT-margin excl. special items	~25%	35-40%	29%
Discovery & Partnership Segment			
Number of new partnerships	1-2	1-2	-
Total costs (cost of sales and operating costs) excluding special Items	DKK 105-110m	n/a	DKK 29.0m
Total costs excluding the Amylin Pipeline Asset and special Items	DKK 85-95m	n/a	DKK 20.7m

Concluding remarks - our strategic priorities



OUR STRATEGIC PRIORITIES

CRO - Develop the business and drive top line growth and profitability through:

- Further expand the catalogue for speciality and translatable animal models
- Continued focus on automation and digitalisation
- Establishment of US presence
- M&A opportunities

Discovery & Partnerships - Leverage the business through:

- Continuous upgrade to the streaMLine platform to become a preferred partner in target and hit identification
- Continue early partnering approach
- Increase value of Amylin candidate
- M&A opportunities

Thank you for your attention!

Gubra A/S

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Let's stay connected





